

INTRODUCTION

The strategy of deterrence has been used for millennia, but it is tricky. Its requirements are exacting, and its application is more art than science. Detailed knowledge of an adversary, credible capabilities, and clear communication all need to be employed at the right time and place and with a proper understanding of what the adversary values and how much an adversary will risk in order to be effective. Under the best of circumstances, deterrence is difficult to achieve.

Today, however, growing strategic instability, marked by the assertiveness of well-armed strategic adversaries, makes deterrence even more challenging. The real possibility of strategic escalation has returned to U.S. crisis management while new concepts, such as Trilateral Deterrence or Integrated Deterrence, make sense but are complex and untested. At the same time, advanced technologies, such as Artificial Intelligence (AI), space and cyber weapons, and hypersonic missiles, could reinforce a first-mover advantage.

These same advanced technologies, if harnessed in support of military and intelligence operations, may bolster deterrence as the character of warfare



As seen from one of the aircraft, four Fighter Squadron 41 (VF-41) F-14A Tomcat aircraft head into Iraq in support of a strike during Operation Desert Storm. I US Navy Public Domain

continues to evolve. Despite its challenges and frailties, deterrence remains a viable and useful strategy for the United States. In this environment, a premium for the United States will be placed on the role of intelligence to better understand and anticipate adversary behavior, harness the power of advanced technologies to increase military effectiveness, including digitization; and improve the integration of commercial industry and the interoperability with allies and partners.

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STRATEGIC INSTABILITY

The Cold War was replaced by what the late commentator Charles Krauthammer termed a "Unipolar Moment." The Soviet Union disintegrated without the Cold War turning hot, and the United States led a broad international coalition to reinforce the rules-based international order in the First Persian Gulf War. Some thought that without an ideological alternative to liberalism, there was an "end to history." Meanwhile, a sense of strategic complacency set into the United States as it forgot that it needed to compete geostrategically, resulting in hubris.3 Still, the United States was in an enviable position of not having to seriously account for strategic escalation with an adversary. That said, autocracy regained its footing in Russia, and a multi-dimensional form of competition emerged with China. In the background, terrorists planned, prepared, and conducted the September 11, 2001 attacks, and the United States focused on the Global War on Terror and linkages between rogue regimes, terrorists, and Weapons of Mass



Destruction. In Europe, a growing NATO alliance seemed more focused on diplomatic engagement than military capability development and deterrence.

Today, Russia and China, in particular, are willing to push boundaries to (re)shape the international system while undermining US interests and advancing theirs. Western values are viewed as a threat to their societies and rule. President Putin has nurtured the idea of restoring a lost empire, relying on a narrative composed of her history, sense of geographic vulnerability, consistent authoritarianism, and conservative orthodoxy.4 President Putin may feel that Russia has little to lose in challenging the United States as the dominant power and an international system from which it has not benefited.5 The Russian incursion into Georgia in 2008, implementation of "hybrid warfare" in its 2014 annexation of Crimea, its antisatellite test in September 2021,6 and Moscow's war on Ukraine in 2022 illustrates rising Russian dissatisfaction with the status quo and willingness to challenge international order.7

China paid attention to the 1991 Persian Gulf War, including the speed of military operations and the stealth and precision of U.S. Airpower. Beijing was

alarmed by the 1996 Taiwan Straits Crisis when two U.S. aircraft carriers converged on the Straits. China was unable to prevent U.S. power projection and had few ways to respond effectively.8 In 2001, tensions rose again in the South China Sea as a Chinese fighter aircraft was overly aggressive and damaged a U.S. Navy EP-3 intelligence collection aircraft, resulting in the U.S. aircrew conducting an emergency landing on Hainan Island. The Chinese pilot died, and his body was not recovered.9 These factors would contribute to China's decision to undertake programs to boost the defense industry and develop Anti Access/Anti-Denial weapons.



April 1, 2001 a Chinese Shenyang J-8ll fighter crashed into a U.S. Navy EP-3 Intelligence aircraft near Hainan Island, China. The J-8ll crashed into the sea killing the pilot. The EP-3 was heavily damaged and made an unauthorized emergency landing. This resulted in a dispute between the US and China. I Rob Schleiffert from Holland I CC BY-SA 2.0

Following President Xi Jinping's rise to power, he initiated a comprehensive military modernization program designed to help restore its great power status. While China is concerned most about stability in the short term, its long-term view is that of a rising China and a declining United States. In the interim, China seeks to challenge the rules-based order itself by influencing and challenging the values, norms, and institutions.

Strategic instability is rising in other critical geographic areas, too. North Korea continues to expand its nuclear program and improve space and missile capabilities in defiance of UN Security Council Resolutions. Its continued provocations and coercive behavior against the United States and the Republic of Korea, as well as its recent military-technical cooperation with Russia, further underscores the challenges posed by North Korea.¹² In the Middle East, the October 7, 2023 surprise attack by Hamas against Israel scuttled the existing security paradigm for Israel, delayed efforts to build upon the Abraham Accords for regional peace, highlighted the vastly improved Iranian strategic position, and left the region teetering on the edge of a wider regional war ever since.13

The United States is now confronted by four strategic adversaries—China, Russia, Iran, and



North Korea unveiled what analysts believe to be the world's largest liquid-fueled intercontinental ballistic missile at a parade in Pyongyang I Korean Central TV



Damage following an Israeli airstrike on the EI-Remal aera in Gaza City on October 9, 2023. I WAFA (Q2915969) in contract with a local company (APA images) I CC BY-SA 3.0

North Korea—all of whom are militarily capable and willing to confront the United States and challenge the current international order. More than this, these challenges are occurring with greater frequency, and most recently, there have been signs of economic, diplomatic, and military cooperation. For example, in Ukraine, Iran is supplying missiles and Unmanned Aerial Vehicles (UAV),14 North Korea is supplying artillery shells,15 and China provides its support diplomatically and economically so that Russia can avoid the impacts of U.S.-led economic sanctions.¹⁶ Iran and North Korea have withstood withering economic sanctions as well. Increasingly meaningful cooperation between U.S. strategic adversaries will have negative strategic consequences for U.S. deterrence strategies, US-based alliance systems, and the liberal democratic order.

THE CHALLENGES TO DETERRENCE

Deterrence is a strategy used by Nations to shape their relations with other Nations and non-state actors. It seeks to persuade an adversary through the threat of retaliation or the denial of objectives. Thus, an adversary must fear retaliation or be convinced that objectives will not be achieved. Deterrence can operate in a general sense, in a crisis, before and during a conflict, and it can be extended to others.¹⁷

Deterrence theory has five elements that can be compressed into three: capability, credibility, and communication. Deterrence assumes that both actors are rational and that knowledge of what the adversary values most, and therefore what can be put at risk, is known. Beyond this, the deterrence threat needs to be made clear, either to deny objectives or to punish for continuing on the present path; the message needs to be received and understood within the given context, and acted upon in the correct way. Finally, there must be the perceived ability and will to use military capabilities to punish or deny.¹⁸

Deterrence is challenging and is prone to failure. During the Cold War, a bipolar competition pitted the United States and its Allies against the Soviet Union and theirs. The presence of nuclear weapons sharpened the mind as strategists and decisionmakers considered and implemented deterrence concepts and strategies. Perilous times, but there were stretches of (relative) strategic stability based, in part, on credible day-to-day deterrence backed by conventional and nuclear capabilities. Diplomatic engagement, including arms control treaties, acted as additional quardrails to the bilateral relationship. But even that period demonstrated the frailties of deterrence, including U.S. decision-makers being surprised that adversaries would contemplate certain actions.19

As difficult as deterrence was in the Cold War's bilateral context, it is more so today.²⁰ Whereas there was one strategic competitor in the Cold War, the United States now faces four strategic adversaries who are increasingly linked. They are also armed with and using more sophisticated and lethal weapons.²¹ More importantly, these adversaries are inclined to take more risk for core interests.



The Pentagon, looking northeast with the Potomac River and Washington Monument in the distance. I "DoD photo by Master Sgt. Ken Hammond, U.S. Air Force."
Public Domain

The implications are real for U.S. national security. Bilateral deterrence was difficult and dangerous, but trilateral deterrence is an untested and unknown area for the United States. The U.S. Department of Defense now pursues "integrated deterrence", a strategy that seeks to integrate the various tools of the U.S. Government, with allies and partners in a coordinated and tailored way.²² However, challenges with this approach exist. There are organizational difficulties in coordinating integrated deterrence in a timely manner, as well as bureaucratic politics. Additional challenges may exist when the United States tries to coordinate actions that are intended to deter one adversary but may be misperceived by another.23 The United States must now plan, prepare, and budget for a conventional and nuclear force structure that will both deter and defeat two states operating in two distinct geographic areas.24

This new environment poses other dangers to the strategy of deterrence. There is a growing "asymmetry in stakes." More specifically, Russia and China consider Ukraine and Taiwan to be

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core, existential objectives. Leaders in Moscow and Beijing think that they are correcting historical wrongs, that they are right, and that they will prevail. This asymmetry suggests a growing risk of our adversaries having a higher risk tolerance and a greater willingness to inflict and absorb punishment in pursuing their objectives. This, in turn, requires that the United States be ready to match the same level of commitment as our adversaries while convincing our adversaries that the cost of achieving their goals is higher than the current situation.25 The current vacillation on the part of the United States to continue to fund, arm, and aid Ukraine in the face of Russia's war reflects this. Russian military responses, mobilization of reserves, sanctions avoidance, weapons deliveries from Iran and North Korea, and putting its economy on a war footing, demonstrate the criticality of Ukraine to Putin's thinking and his level of commitment. Whatever the U.S. response, messages about U.S. credibility and commitment will be received and interpreted in China with respect to Taiwan.

Two other strategic adversaries, Iran and North Korea, pose unique challenges that must be accounted for. Despite economic sanctions, they are more capable than at any other time in their history and are willing to challenge the United States and its allies. Iran has one of the largest ballistic missile inventories in the world, is as close as it has ever been to developing a nuclear weapon, uses growing cyber capabilities, and has financed, armed, and supported a range of proxies —an "Axis of Resistance"—throughout the Middle East. It remains committed to being the dominant power in the Middle East, has learned from the past two decades of war in the region, and has made significant improvements and adaptations to its military capabilities.²⁶ North Korea has produced



Unveiling ceremony of Khorramshahr-4 ballistic missile Mohammad Hasan Zarifmaneshl CC BY 4.0

plutonium, conducted six nuclear tests since 2006, possesses an array of ballistic missiles, and employs its formidable cyber capabilities. It recognizes changes in the conduct of war and has focused on developing secure second strike nuclear capabilities to complement its quantitatively robust conventional forces to ensure greater cost imposition on the United States and its allies.²⁷

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Deterrence of each of these countries is challenging enough. Russia was not deterred from attacking Ukraine and China and is using military coercion to re-write the rules of engagement surrounding Taiwan and in the South China Sea. In the Middle East, Iran's proxies attacked U.S. interests and forces approximately 160 times before the United States responded militarily, and North Korea is as capable as ever as it increases threats against the United States and its treaty ally, South Korea. Deterrence in the future will be complicated by a greater willingness to challenge the United States and the international system, rising military capabilities, fewer consequences, and the possibility of an asymmetry of stakes. More troubling is the fact that these four countries are increasingly cooperating together.²⁸

U.S. deterrence is harder to attain given the levels of strategic instability, an asymmetry of stakes, and the chances for misperception, miscommunication, and miscalculation. Four strategic adversaries, with common objectives pose a broad conflict spectrum, the need for new deterrence frameworks, and risks of strategic escalation in ways that the United States has not experienced. The changing character of warfare adds additional promise and peril.

THE CHANGING CHARACTER OF WARFARE

The nature of warfare remains constant but its character constantly changes. In the past, the character of war-how nations used military force to achieve their political objectives—changed relatively slowly. Technology advancement tends to be the main driver of these shifts, but for most of human history, technological change has been relatively slow. To turn a technological advancement into a military advantage, the technology must be successfully used, integrated into organizations, and then standardized for future use. This effect—to include significant increases in lethality, pace, and geographic scope—can be referred to as a Revolution in Military Affairs (RMA).29 Artificial Intelligence (AI), advanced space and counterspace weapons, cyber, and hypersonic missiles are likely technology components of the next step in the conduct of military operations.30

Simultaneously, the technologies that are leading to RMA are also contributing to a Revolution in Intelligence Affairs (RIA), a future where machines will not only be used to collect and analyze unclassified and classified information, as they are today, but will "become intelligence consumers, decision-makers, and even targets of other machine intelligence operations." Related to the RIA and RMA, is the coming digitization of the battlefield whereby advantage will accrue to the nation that can harness the value of software, intellectual property, and digital systems for supplying and sustaining military operations. 32

"The United States is now contending with four strategic adversaries and an ongoing shift in the character of warfare."

Recent conflicts illustrate relevant insights about the future of warfare. In Ukraine, the impact of rapid commercial technology innovation and adaptation, such as small, lethal, and less expensive UAV's, is real. Space X's Starlink satellite-based internet services are being used to coordinate artillery strikes,33 and today there are over 7,000 satellites in space, the vast majority of which are owned and operated by commercial space companies from 80 countries. Some of these satellites are collecting, analyzing, and disseminating different types of sophisticated space-based data, providing insights to the Ukrainian military, news organizations, and individuals.³⁴ Given the prevalence of the internet and social media, the war in Ukraine is a global information war.35

In Asia, China's People's Liberation Army—Navy, Air Force, and Rocket Force—have played key roles in intimidating, coercing, and conducting operations in the Gray Zone, short of armed conflict. These activities,—such as information operations, legal maneuvers ("lawfare") designed to undermine U.S. legitimacy,36 use of commercial ships or other nonmilitary ships in aggressive maritime ways—just short of military force—are designed to create political power and reshape the status quo to China's advantage.³⁷ China's transformation of the geography of South China Sea and Paracel Islands is an example, as is the repetitive military exercising designed to intimidate and coerce Taiwan.38 The current situation between China and the Philippines surrounding the Second Thomas Shoal in the South China Sea provides additional insight into Chinese gray zone tactics.39



Starlink Mission I Starlink Mission I CC0 1.0

While Russia and China pose the most serious strategic challenges to the United States, the Middle East underscores different dangers. More specifically, Hamas' bold and brutal surprise attack reminds of a mix of old and new technology trends: patient intelligence collection operations, automatic weapons, motorcycles, bulldozers, and grenades enabled by crypto financing, commercial technologies, innovative tactics, and deception. While the attack may not appear as the most "sophisticated" or representative of the latest advanced technologies, it highlights the perils of a failure to imagine, the complexities of truly knowing your adversary, and the disturbing prospect that some actors may not be deterred.⁴⁰

CONCLUSION

The United States is now contending with four strategic adversaries and an ongoing shift in the character of warfare. The conflict spectrum is broad and deep.⁴¹ These features have existed individually or in some combinations before, but today's conflict spectrum is more dynamic, complex, and varied, offering dangerous potential for first-mover advantage and strategic escalation.

The possibility of an asymmetry of stakes—where U.S. adversaries may pursue objectives with more commitment and determination than the United



States will resist—is more than theoretical. It suggests that key elements of deterrence—capability, credibility, and communication could be undermined by an adversary willing to do whatever it takes, to absorb more punishment than the United States can deliver, and to try and win quickly.⁴² Russian commitment to its war against Ukraine and Hamas' October 7, 2023 attack serve as a warning for how China may consider its relationship with Taiwan, for example.

Today's challenge is access to and integration of rapidly advancing technologies; there is an innovation race to understand, integrate, and standardize these technologies for military and intelligence applications. Whoever wins the innovation and adaptation race will have a strategic advantage. While the United States enjoys a lead in AI research and development, it needs to quicken the pace of AI investments in terms of recruiting, retention, and training of personnel to the use and scaling of AI across the national security enterprise.⁴³
To bolster deterrence, and keep pace with the speed and lethality of the conflict spectrum, the United States should focus on capability development, intelligence transformation, and

integration of commercial capabilities, and interoperability with key allies and partners. From a capability development perspective, U.S. nuclear capabilities need to be modernized, tested, and as appropriate, modified to contend with an emerging trilateral deterrence context. Space forces must be designed to complicate adversary decision making, including adopting hybrid architectures, continuing counter space capability development, and experimenting with cutting edge capabilities and concepts.⁴⁴ Conventional forces need to be designed and operationalized in ways that emphasize speed, lethality, and digitization.⁴⁵

Continued intelligence transformation needs to accelerate to take advantage of advanced technology investment and application (e.g., big data analytics, AI and Generative AI, quantum, and semiconductors particularly). Given the persistent challenges of understanding an adversary's intent, a complementary focus on predictive AI is necessary whereby the proper human-machine balance could help U.S. decision-makers better understand how our adversaries translate policy into actions and anticipate the further blending of civilian and military intelligence.⁴⁶ But more

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Military are at work. Generative Al I Planum I Adobe Stock

investment is required as is a greater focus on enterprise-wide integration that enables speed, eliminates bureaucratic and organizational "seams", and enables Integrated Deterrence.

Focused efforts are required to improve the integration of commercial industry capabilities. While the impact of commercial technologies are not a new feature of warfare, the growing ability of commercial companies to rapidly propel innovation, contribute to situational awareness, and impact military operations are an additional tool to improve its deterrence posture. Implementation of DoD's Replicator Initiative, designed to produce large numbers of small, cheap, and lethal UAV's is correct, as is the Space Development Agency's focus on the Proliferated Warfighter Space Architecture. In both cases, the role of commercial industry plays a critical role in furthering the concepts of diversification and resilience. But there needs to be a concerted effort to identify: requirements for commercial industry, including

operational and architectural gaps in the spacebased architecture that industry can compete for; resources for dedicated government acquisition of commercial capabilities; and opportunities to accelerate the digitization of the defense industry.

While the United States has allies and partners, future conflict environments will benefit from increased interoperability with key allies and partners across war-fighting domains, including space and cyber. Priority is being given to the Five Eye Partners (Australia, Canada, New Zealand, and the United Kingdom) and key allies in Asia (Japan and South Korea) but more is required. A greater number of more sophisticated combined exercises and advanced collaboration on key strategic capabilities such as AI, will bolster deterrence by operationalizing these partnerships and complicating crisis decision-making for adversaries.

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